

City of Flat Rock

Shared Services Summary

December 2011

The City of Flat Rock has a long history of collaborating with its neighboring communities. In many cases, certain services would not be possible without collaborating. In other cases, the level of service that we can provide through various collaboration is much greater than if we had provided the service for just our residents. Many of the collaborative efforts have become routine business for the City of Flat Rock and many other cities. Finally, in some collaborations, the benefits of collaboration are more through coordinated efforts that enhance the service for each community than simply cost savings for the community.

The reader should bear in mind that the cost savings by collaborative effort is difficult to calculate. By statute, this plan is required to list the cost savings for each collaboration. The calculation of cost savings often depends on perspective of the entity making the estimate and the set of assumptions about the level of service to be provided. In reality, many of the services could not be provided but for the cooperation of the other units of government. Finally, not all collaborative efforts are undertaken for cost saving reasons alone. Sometimes a collaborative effort is just good public policy. Sometimes, a joint approach makes life easier for the citizens or customers.

This report will include an estimate of the cost savings or additional revenue for the City of Flat Rock. The report will not attempt to calculate the overall net savings of the collaboration.

<i>Local Initiative</i>	<i>Description</i>	<i>Communities / Others Involved</i>	<i>Estimated Savings</i>
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Police

Prisoner Housing	Housing of prisoners for up to 90 days. Increase revenue for Flat Rock and cost savings for Gibraltar	City of Gibraltar	\$10,000 in additional revenue
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Fire

Automatic Fire Mutual Aid	Maintain an Automatic Fire Mutual Aid agreement with adjacent community	City of Woodhaven	Undeterminable / Value Added Service
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Public Works

Equipment Sharing	Sharing of equipment and services to provide increased level of service for sanitary sewer televising, cold patching, road grading, sewage pumps, sewer jet trailer and road salt storage	City of Rockwood	\$4,000 in savings and increased level of service
South Huron Valley Utility Authority	Authority established to maintain the South Huron Valley sewage system with 7 other communities.	Cities of Rockwood, Gibraltar, Woodhaven, Townships of Brownstown, Huron, Van Buren and Village of S. Rockwood	Undeterminable / Value Added Service

Planned Local Initiative

Description

Communities / Others Involved

Estimated Savings

Police

Prisoner Housing	Housing of prisoners for up to 90 days. Increase revenue for Flat Rock and cost savings for Taylor	City of Taylor	\$15,000 in additional revenue
Dispatching	Provide dispatching for police calls. Increase revenue for Flat Rock and cost savings for other communities	City of Rockwood and City of Gibraltar	\$50,000 in additional revenue
Ordinance Officer	Sharing of ordinance officer for animal control and ordinance control	Cities of Woodhaven and Rockwood and Township of Brownstown	\$25,000

Fire

Advanced Life Support	Provide ALS Ambulance Service to adjacent community	City of Rockwood	\$5,000 in additional revenue
Automatic Fire Mutual Aid	Establish an Automatic Fire Mutual Aid agreement with adjacent communities	City of Rockwood and Township of Huron	Undeterminable / Value Added Service

Public Works			
Motor Pool	Provide service and repair of equipment and vehicles to adjacent communities	City of Rockwood and City of Gibraltar	\$15,000 in additional revenue

Building & Safety Department			
Inspection Services	Proposed shared services of building inspection and administration.	City of Rockwood	\$5,000 in additional revenue

Regional Initiative	Description	Communities / Others Involved	Estimated Savings
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Police & Fire			
Downriver Mutual Aid (DMA)	1967 - Several Downriver communities banded together and formed what is now called the Downriver Mutual Aid (DMA) and consists of 18 communities and Wayne County Metro Airport. Its purpose is to have the ability to quickly amass a large number of Police Officers or Firemen to assist communities that find themselves in emergency situations and not enough manpower to handle them. There is a written agreement in place that automatically allows responding communities to become agents of the requesting City immediately upon radio transmissions or through the LEIN system. The DMA is also used to apply for grant funding from various sources. Oldest Shared Service Agreement in the State of Michigan.	18 Downriver Communities and Wayne County Metro Airport	Undeterminable Each Community Police Department received \$19,050 in the most recent round of grant funding (COPS)

Police			
DMA Police	Downriver Mutual Aid is an agreement to provide police assistance to one another in case of emergencies at various times	18 Downriver Communities, Wayne County Metro Airport, MSP 25	Undeterminable / Value Added Service
Downriver SWAT and Dive Team	Downriver SWAT and Dive Team	18 Downriver Communities and Monroe County SWAT	Undeterminable / Value Added Service
Downriver Major Crimes Task Force	Downriver Major Crimes Task Force	18 Downriver Communities, MSP	Undeterminable / Value Added Service
Downriver Major /Fatal Accident Investigation team	Downriver Major /Fatal Accident Investigation team	18 Downriver Communities, MSP	Undeterminable / Value Added Service
Downriver Hostage Negotiations Team	Downriver Hostage Negotiations Team	18 Downriver Communities	Undeterminable / Value Added Service
Downriver Area Narcotics Organization (DRANO)	DRANO conducts surveillance, makes controlled purchases, serves search warrants and make arrests to keep drug activity out of participating communities.	18 Downriver Communities	Undeterminable / Value Added Service

Fire			
DMA Fire	Downriver Mutual Aid (DRMA) is an agreement to provide fire assistance to one another in case of emergencies at various times	18 Downriver Communities	Undeterminable / Value Added Service
HazMat Team	Downriver Hazmat Team	18 Downriver Communities	Undeterminable / Value Added Service
Arson Task Force	Downriver Arson Task Force	18 Downriver Communities	Undeterminable / Value Added Service

Health Emergency Medical Services Inc. (HEMS)	HEMS Inc. is a federally-recognized 501(c)(3) non-profit organization made up of stakeholders in the Southeastern Michigan Emergency Medical Service community. Working together, hospitals, local and county government, EMS services, education and industry have created a world-class emergency care system for the citizens of western and downriver Wayne County. HEMS was established in 1980, and is delegated certain functions, authority and responsibility by the Michigan Department of Consumer & Industry Services as a Medical Control Authority. HEMS also operates one of Michigan's busiest staffed EMS communications systems linking over 50 EMS services to fourteen hospitals, and providing an infrastructure for disaster communication and resource coordination.	33 Wayne County Community EMS, Wayne County Metro Airport, 8 Private Service Providers, 3 Company EMS and 14 Hospitals	Undeterminable
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Public Works			
DPW Mutual Aid	DPW Mutual Aid for manpower and equipment during emergency	18 Downriver Communities	Undeterminable / Value Added Service
DCC Cooperative Bids and Information Sharing	Joint purchasing collaboration among Downriver Community Conference (DCC) member communities to increase purchasing power and promote cost savings among the communities. Some department of public works (DPW) items include: road salt, water meters, cold patch and uniforms. DPW/S directors from member communities meet once a month to discuss needs, evaluate bids, communicate progress, and discuss other timely and relevant issues. DPW/S Directors take turns developing the RFPs for the commodities needed; DCC provides administrative support through recordkeeping and meeting facilitation. Communities may 'opt out' of any bid that does not meet their particular needs. This effort is expanding to collaborative purchasing and meetings with Public Works Directors from Western Wayne County Communities, and Operations Managers from 18 Downriver School Districts.	20 Downriver Communities plus six communities from the Conference of Western Wayne and 20 area school districts	Varies based on product purchased
Downriver Municipalities Solid Waste Disposal Services	1990 - 14 Downriver communities entered into one contract with the Riverview Land Preserve to secure volume discounts on the tipping fees.	Allen Park, Ecorse, Flat Rock, Gibraltar, Lincoln Park, Melvindale, River Rouge, Rockwood, Southgate, Taylor, Trenton, Woodhaven, Wyandotte, and Grosse Ile Township	\$125,000 / year for 14 Communities
Alliance of Rouge Communities (ARC)	2006 - The ARC members represent public agencies with water management responsibilities whose jurisdictional boundaries are totally or in part located within the Rouge River watershed. The purpose of the Alliance is to provide an institutional mechanism to encourage watershed-wide cooperation and mutual support to meet water quality permit requirements and to restore beneficial uses of the river to the area residents. Since 2003, the group existed as a Memorandum of Agreement (MOA) to respond to the declining federal grant funds to Wayne County for the Rouge River National Wet Weather Demonstration Project that had supported watershed-wide management efforts since 1993. The ARC has been able to: <ul style="list-style-type: none"> • Prepare and distribute materials/information/ideas among members that have reduced the cost and increased the effectiveness of pollution control • and, reduce the cost of compliance with storm water permits through the development of templates for required reports, and support of joint activities. 	40 municipal governments, Oakland, Wayne, and Washtenaw Counties, and the Wayne County Airport Authority	Undeterminable / Value Added Service
Alliance of Downriver Watersheds (ADW)	Jointly with 23 communities - apply for various grants, maintain compliance with MDEQ on NPDES permit. Same concept and procedures as the ARC.	23 Wayne County Communities	Undeterminable / Value Added Service
Household Hazardous Waste Collection	Collection of Household Hazardous Waste at various locations throughout Wayne County	Wayne County Department of Environment	Undeterminable / Value Added Service
E Waste Recycling	Collection of Electronic Waste at various locations throughout Wayne County	Wayne County Department of Environment	Undeterminable / Value Added Service

General Government			
Downriver Community Conference	1977 - Downriver communities formed the Downriver Community Conference (DCC) and now consists of 20 communities governed by their Mayors and Supervisors. The DCC provides many services, problem resolutions and grant opportunities that are shared by all the communities.	20 Communities	Undeterminable / Value Added Service
Downriver Area Browfield Consortium	1995 - The Downriver Area Browfield Consortium (DABC) became another consolidation venture of the DCC that allows communities to pool grant funds and take on larger remediation projects that may not have been feasible by the community alone.	15 Communities in 4 S.E. Michigan Counties	Undeterminable / Value Added Service
Downriver Film Initiative	2010 - DCC communities formed the Downriver Film Initiative to create a uniform set of ordinances to enable production companies to have seamless access to the communities	20 Communities	Undeterminable / Value Added Service
DCC/Wayne County Weatherization	Program offers assistance to eligible homeowners to make their homes more energy efficient so that their utility bills are lower. Program also offers the Low-Income Energy Assistance Program grant from the Michigan Public Service Commission to provide direct energy bill payment assistance to eligible households.	DCC Communities and remaining Wayne County Communities	Undeterminable / Value Added Service
Downriver Linked Greenways Initiative (DLGI)	Regional non-motorized pathway vision incorporating a network of trails and greenways.	21 Communities	Undeterminable / Value Added Service
DCC/CWW Benefits Initiative	The DCC and CWW organized a bid proposal for various health related services, including dental, vision, life insurance, and long and short term disability coverage. Communities could opt-in for one service or all the services provided.	DCC Communities and CWW Communities	Undeterminable / Value Added Service
CWW Salary Survey	For 25 years, the Conference of Western Wayne (CWW) has been compiling salary data from the communities and preparing a Salary Survey.	DCC and CWW Communities	Undeterminable / Value Added Service
Bids	Utilize Mi-Deal state bids and MITN for major purchases	State of Michigan	Varies based on product purchased
The Library Network (TLN)	The Library Network (TLN) is a library cooperative serving 65 libraries in SE Michigan. Services provided include daily book delivery of inter-loaned materials and a shared automation system that includes an integrated catalog and lending system.	65 Libraries in SE Michigan	Undeterminable / Value Added Service
The Senior Alliance (TSA)	The Senior Alliance (TSA) is a private non-profit agency that was established in 1980, and designated by the Michigan Commission on Services to the Aging to operate as the Area Agency on Aging (AAA) for the 34 suburban communities in Southern and Western Wayne County.	34 Communities in Wayne County	Undeterminable / Value Added Service
Wayne County Urban County CDBG Program	Wayne County coordinates and administers the Urban County Community Development Block Grant (CDBG) Program. This allows smaller communities to meet the HUD criteria to receive Federal CDBG funds that benefit their community. A number of Entitlement Communities participate in the program to have access to HOME funds.	34 Communities in Wayne County	Undeterminable / Value Added Service
MML Liability Insurance Pool / Michigan Municipal Risk Management Authority	Many communities are members of the MML Liability Insurance Pool / Michigan Municipal Risk Management Authority to save money through a pooled insurance system.	Statewide	Varies by Community
MML Workers Compensation Fund	Many communities a members of the MML Workers Compensation Fund to save money through a pooled insurance system.	Statewide	Varies by Community \$15,000 for Gibraltar

Downriver Community Conference

For 34 years, DCC has stood as one of the most unique and successful examples of regional cooperation in the nation. DCC was formed as the result of a community leadership vision that an organized sharing of information and resources, and a true collaborative atmosphere could greatly benefit the region as a whole.

DCC is governed by the mayors/supervisors (or their designees) of its 20 member communities. DCC is a public non-profit agency, providing both coordination/information sharing services to member communities, AND serving residents of our member communities with a variety of direct human service program and services (some programs and services are available to other communities in southeast Michigan).

DCC operates the Michigan Works Southgate Service Center, providing workforce development programs and services for welfare recipients, unemployed and underemployed adults and youth. DCC also provides home weatherization services and energy assistance, transportation services, and a variety of economic development programs and services.

Estimated Savings Note

Many of the collaborative initiatives of the Downriver Community Conference (DCC) cannot be quantified in terms of cost savings, but are viewed by member communities as "value-added" services for the communities and their residents. Communities can offer an increased level of service because of this cooperation.